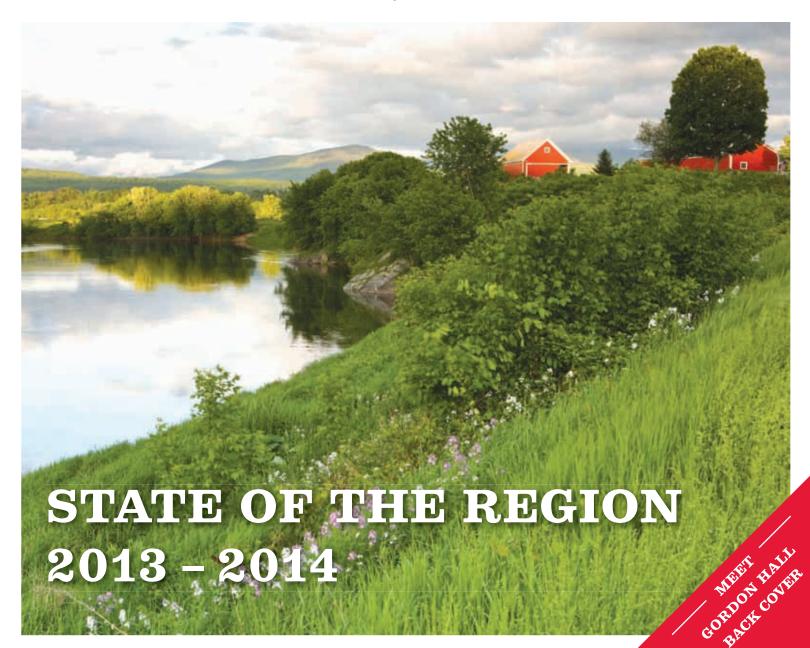


## CONSERVATION MATTERS

THE JOURNAL OF THE CONSERVATION LAW FOUNDATION | www.clf.org

We fight for solutions to the defining issues of our time – climate change, energy transformation, ocean conservation, clean water – and our victories are as impactful and as far-reaching as they have ever been.

Sara Molyneaux, Chair, Board of Trustees



#### LETTER FROM THE CHAIR



first had the pleasure of getting involved with CLF more than 15 years ago. By then, CLF had already chalked up some of the victories for which it is still known today – the clean up of Boston Harbor, blocking oil drilling on Georges Bank, defeating the Big "A" Dam on Maine's Penobscot River, and ending destructive off-road vehicle use on Cape Cod National Seashore.

As the organization entered its third decade in the late 1990s, its mission expanded, moving beyond just stopping "bad ideas" to more proactively engaging in solving environmental challenges at a regional and even national scale. Today, just a few years shy of our 50th anniversary,

we continue to fight for solutions to the most defining issues of our time – climate change, energy transformation, ocean conservation, clean water – and our victories are as impactful and as far-reaching as they have ever been.

Our recent groundbreaking settlement in our case against Footprint Power in Salem, Massachusetts, with its first-inthe-nation agreement for a power plant to curb its emissions year over year and commit to a retirement date, is just one example of the kind of leading-edge work that only CLF can do. We sit at the table with policy makers, industry heads, and community leaders, and we use every tool in our toolbox – the law, the markets, and science – to push for change in the right

direction for people and communities across New England.

It's not easy to fight these battles, but CLF is the only organization with the expertise, the depth, and determination to see them through to meaningful victories. I'm confident in our staff, in our volunteers, and in our supporters like you to help us continue to raise the bar on what we can achieve, together.

Sincerely,

Sara Molyneaux Chair, Board of Trustees

#### **LETTER FROM THE PRESIDENT**



very year, as we put together this special State of the Region issue of Conservation Matters, it's a time to reflect – on our many successes, on the challenges still to be addressed, and on the many ways that we are working to create a thriving New England, for everyone.

By necessity, these pages present only a snapshot of CLF's large and dynamic body of work – work carried on and supported by many people, all of whom are highly skilled, deeply committed, and extremely savvy. But the select stories you'll read inside all demonstrate the big idea behind everything that we do: identifying and addressing the root causes of problems, and not just their symptoms.

We confront New England's most significant environmental challenges. And we answer them – with significant solutions.

We don't fight for renewable energy projects in just one state; we push for the policies and markets that will stimulate renewables across the region. We don't just clean up toxic pollution on one river or shoreline; we win precedent-setting cases that make our waters cleaner everywhere. We don't fight for better buses on just one commuter route; we work for adequate and equitable funding across entire transit systems. And we don't seek only to protect fragile ocean habitat: we push for sound policies and market mechanisms that will enable our fisheries - and our fishermen - to survive and flourish long term.

That's what we mean when we say we work towards creating a thriving New England – that our people, our communities, our environment, and our economy are healthy, robust, and mutually supporting. Getting at the root causes of these problems – and fixing them in ways that steer us in the direction of true sustainability in New England – is what CLF is uniquely positioned to do. We're proud of the work that we accomplished over the past year, and looking forward, with your support, to driving even more innovative solutions in the year to come.

Sincerely,

John Kassel President

#### HITTING ITS STRIDE

#### The Transformation of Our Energy System is Reaching its Tipping Point





hen news broke last fall that Brayton Point, New England's largest – and reportedly most efficient – coal-fired power plant would close in 2017, CLF heralded the news as a victory in one of our signature battles: the demise of coal in New England. This victory followed fast on another: in August, Vermont Yankee, the state's old and leaking nuclear power plant, had announced that it, too, would soon close its doors.

The closures of two of New England's most iconic power plants sent a clear message: old coal-fired power plants and other outmoded sources of energy are headed into a downward spiral, putting New England on the cusp of the most critical inflection point for energy transformation in the region's history.

But even as we ease our reliance on coal, the question is, what will take its place? And how will the next source of energy help us meet our ultimate goal of reducing greenhouse gas emissions to protect our climate?

Pressure is building to hang our energy future on another fossil fuel: natural gas. Canadian hydropower, too, has been hailed as a light at the end of the energy tunnel. But as clean and efficient as they seem, natural gas and hydropower raise serious concerns. Natural gas infrastructure and extraction methods can impose devastating impacts on communities and emit methane, a more potent greenhouse gas than  $\mathrm{CO}_2$ . And new large-scale hydro projects emit at least as many greenhouse gases over their first 10 years as natural gas plants.

CLF and many thoughtful industry leaders think there's a better way. Large-scale renewable energy combined with new technologies – small-scale solar and wind, and a smarter grid – can potentially transform our energy system, but only with

the right policies and financial incentives in place. Similar policies and technologies can also lead customers to curb their demand – encouraging energy efficiency and allowing New England to reduce electricity usage by another 20 percent.

In the short-term, natural gas and hydropower can be leveraged to play a role in decarbonizing our energy system, but only if they are used as tools towards achieving a carbon-free future and not as the end point in themselves. Even as CLF continues our work to move the region away from polluting coal plants, we are working with policymakers and industry leaders to push the right investments and forward-thinking incentives to bring new technologies online and drive energy efficiency.

This is the trailblazing work we need if New England is to embrace the opportunities for transforming our energy system – and it's the kind that CLF is especially suited for.

# Windy Flins

Brayton Point's closure in 2017 is the beginning of the end for polluting coal in New England.  $^{\land}$ 

<< Large-scale renewables combined with new technologies such as rooftop solar have the potential to meet many of our energy needs.

#### **HIGHLIGHTS**

- CLF applauded the announcement that Brayton Point a 50-year-old coal plant in Somerset, Massachusetts plans to close by 2017. CLF has been advocating for the polluting plant's closure for decades because of its harmful impacts on the health of local residents and the environment. CLF had predicted the plant's economic struggles, as outlined in our report Dark Days Ahead.
- Vermont Yankee an old, leaky nuclear power plant announced its plans to shut down in 2014. For years, CLF has used advocacy and the law to push for the closure of this outdated plant, pointing to its equipment failures and leaks, difficulty managing nuclear waste, economic troubles, and overall threats to public health and safety.
- CLF won a resounding early victory in its pending lawsuit against Public Service of New Hampshire (PSNH) for illegally installing upgrades to its Merrimack Station. The

- upgrades increase air pollution from the coal-fired plant, violating the Clean Air Act. The U.S. District Court denied PSNH's motion to dismiss the case, concluding that the utility company's arguments were flawed, and granted CLF's motion to bring new claims to the case, which is now moving forward.
- CLF has been advocating against the expansion of a natural gas pipeline in Vermont. The pipeline would destroy wetlands and farmlands, foster dependence on fossil fuels, and increase greenhouse gas emissions. In December 2013, the pipeline received its first phase of approval, but only after developers agreed to establish plans to reduce emissions and increase energy efficiency. These goals resulted from advocacy by CLF and our allies, and we will continue to push for these improvements as the project seeks additional approvals.

#### **BREAKING NEW GROUND**



Since 2012, CLF questioned New Jersey-based developer Footprint Power's proposal to build a natural-gas-fired power plant to replace Salem Harbor Station, the polluting coal-fired plant slated to close this June. Proponents argued the plant would be cleaner, more efficient, and reduce greenhouse gas emissions, serving as a much-needed bridge to clean energy. CLF challenged those assumptions, insisting that the bridge have a discernible end, with new infrastructure conditioned and constrained to ensure it meets the critical need to decarbonize our energy system.

The groundbreaking settlement reached with Footprint – requiring the plant's emissions to decline annually and setting its retirement date for 2050 – is the first of its kind in the country. Now our work will be to ensure that this model of conditions and constraints applies to proposals to expand gas supplies across the region.

#### **CLEAN SOLUTIONS FOR DIRTY WATER**

#### Stopping Nutrient Pollution from Laying Waste to our Waterways







Toxic blue-green algae blooms make the water unsafe for boating, swimming, and fishing, and uninhabitable for other species.

he sight is commonplace these days: bright bluegreen algae bloom scums on the surface of lakes or lapping against beaches, bringing with them foul odors, dire warnings against swimming, and shorelines strewn with rotting fish. Devastating as they are, these blooms are the symptom of a larger and more ominous problem as some of our most iconic waterscapes – Cape Cod, Great Bay, Lake Champlain, and Narragansett Bay – are slowly being choked by nutrient pollution.

Nutrient pollution is caused by excess nitrogen or phosphorus in the water – traced to fertilizer runoff from agriculture and lawns, animal waste from factory farms, and improperly treated or overflowing sewage. As algae feeds on this glut of nutrients, it grows rapidly, devouring oxygen and making the water uninhabitable for other species. Such pollution

closes beaches, destroys habitat, taints drinking water, and causes fish and shellfish kills where thousands can die at once. Ultimately, this pollution can create massive "dead zones" empty of any living thing. Dead zones already beset parts of Narragansett Bay and Long Island Sound, and they're growing.

The EPA has been slow to establish controls on nutrient pollution to maintain the water quality dictated by the federal Clean Water Act. Without adequate limits, polluters have little motivation to fix the problem. CLF is leading the fight against this growing, but controllable, threat to clean water, and pushing for strict controls on the sources and stronger enforcement of the law.

On Cape Cod, CLF is challenging EPA regulators for failing to require Clean Water Act permits for septic systems, which are fouling the Cape's precious bays

with unchecked discharges of nitrogen pollution. In New Hampshire, CLF is pushing for advanced pollution controls at wastewater treatment plants where discharges of nutrient-laden wastewater into the Great Bay estuary threaten the entire watershed.

In Lake Champlain, CLF has focused on changing the math by which water health is calculated. The EPA is now requiring the state to develop enforceable limits to pollution aimed at finally cleaning up the ailing lake, which has been in decline for decades.

Addressing this solvable problem requires good science-based planning, financial investment, individual commitment, and political will. CLF is working to ensure strong protections so that the choice for communities is not one of for clean water or against, but rather how to act quickly and cost-effectively to preserve this most fundamental source of health and prosperity.



CLF is working to make sure the choice for communities is not for or against clean water, but rather how to protect this most fundamental resource.

#### HIGHLIGHTS

- With 12% of Rhode Island covered in impervious surfaces, pollution from stormwater runoff is a major concern. CLF, in partnership with the RI Bays, Rivers, and Watersheds Coordination Team, released Stormwater Management Districts in Rhode Island: Questions and Answers, which proposes creating stormwater management districts that can charge property owners a fee proportional to the runoff they release. The fees would help fund pollution abatement projects while also encouraging greener infrastructure.
- Nitrogen pollution plagues New Hampshire's Great Bay estuary, depleting eelgrass beds and threatening fish populations. To address this serious problem, in 2012 EPA issued a new permit imposing strict limits on nitrogen pollution from Newmarket's sewage treatment plant. While Newmarket residents voted to upgrade the plant, neighboring communities appealed the new limits. CLF argued against the towns' appeal and, in December 2013, the Environmental Board of Appeals rejected it.
- Through its Environmental Enforcement Project, CLF files citizen suits against illegal polluters. When suits are settled, payments can go toward Supplemental Environmental Projects that support research and restoration projects. More than \$300,000 dollars in payments have been made to date, with projects ranging from marsh restoration on Cape Cod to nutrient monitoring in the Mystic River.
- Lake Champlain has long suffered from phosphorus pollution that has led to severe, and sometimes toxic, blue-green algae outbreaks. After decades of legal fights, CLF recently celebrated an important milestone when the EPA required Vermont to create a plan to meet pollution control targets ensuring the state reduces pollution from sewage treatment plants, farms, paved areas, and poorly maintained roads. CLF will be monitoring the plan's creation and implementation to make sure it is meaningful and effective.

#### A POTENT COMBINATION



#### WHAT'S AT STAKE

In late 2013, an EPA report found that, over the next 30 years, climate change could increase phosphorus levels in Lake Champlain by an average of 30%, with some models showing a 46% spike. Sobering news for a lake already crippled in many areas by nutrient pollution.

But even that dire prediction is optimistic, because EPA looked only at climate change's impacts – warming waters, increased precipitation, and more severe storm events – if the amount of pollutants in the lake holds the line. And right now, we're not holding the line.

The report's implications for nutrient-impaired waters across the country are significant – more pollution, and its devastating by-products, like toxic blue-green algae blooms, will only stress our waters more.

#### **NEXT STEPS**

CLF has sued EPA to force consideration of climate impacts in pollution-control plans for Lake Champlain and Cape Cod. As we monitor the agency's consideration of climate in its programs, we are also leading the push for a national policy to address this growing threat.

#### PIONEERING OCEAN PLANNING

#### Making Room for All the Fish (and More) in the Sea





♠ Everyone who loves and uses our ocean waters has a stake in ensuring they remain healthy, for today and for generations to come.

<< A new ocean planning effort would help to manage ocean sprawl before it gets out of control.

ere in New England, the ocean is an integral part of our lives, our economy, and our communities – a source of fun, food, and livelihood. Freighters, fishing boats, and other commercial ships travel its surface, while its depths hold pipelines, utility cables, and more. And, of course, it's a thriving habitat for thousands of sea creatures – some familiar, many not – that depend on its health to survive.

But today, our need for the ocean's resources is growing. As harmful practices such as oil and gas drilling threaten to expand into New England's ocean, marine habitat and the fisheries and wildlife it supports are at risk. At the same time, the development of clean, renewable energy such as offshore wind, wave, and tidal, is on the horizon. And the impacts of climate change are only beginning to be seen and understood.

Amidst these increasing pressures, in 2010, the Obama Administration established the National Ocean Policy, which requires federal and state agencies, as well as key stakeholders, to work together better. A key objective of the policy is the creation of science-based regional ocean plans to proactively guide decisions about how our oceans are used – so that this precious resource is still thriving and providing for generations.

Already a pioneer in ocean planning (two state management plans have been released in the last five years), New England is leading once again by forming the nation's first active Regional Planning Body. Made up of federal, tribal, and state representatives, the Regional Planning Body has met three times since late 2012, bringing together stakeholders and the public – from fishermen to surfers to conservation groups – and creating a draft framework for how to create the region's ocean plan.

For CLF, the convening of the Regional Planning Body is a critical milestone after decades of advocacy for smart, sciencebased management of our oceans. Since we first fought off oil and gas drilling on Georges Bank in the 1970s, we have worked to secure the long-term sustainability of our ocean resources. As an active participant in the development of the first state ocean management plans in the country – in Massachusetts and Rhode Island – we are now working to develop this first regional ocean plan, pushing for the protection of fragile ecological areas such as Cashes Ledge, supporting science-based decision making and intensive stakeholder engagement, and ensuring sustainable development of clean energy.

The planning process will continue through 2015. CLF will be there at every step, continuing our tireless work to bring more effective and informed management to our ocean.



CLF will be there at every step of the ocean planning process, continuing our tireless work to bring more effective and informed management to our ocean.

#### HIGHLIGHTS

- Since the 1980s, New England cod populations have declined approximately 80%. While federal fishery managers - including the National Marine Fisheries Service (NMFS) and the New England Fishery Management Council – have imposed large decreases in catch limits, CLF finds these agencies are not doing enough to protect cod. The current catch limits, combined with the push to open new areas to commercial fishing, will continue the pattern of overfishing that threatens cod populations today. In May 2013, CLF filed lawsuits against NMFS. To ensure that New England's cod populations are not destroyed for good, CLF hopes to stop overfishing of the fish, preserve current populations, and protect critical habitats such as Cashes Ledge from trawling.
- The Magnuson-Stevens Fishery Conservation and Management Act plays a critical role in helping manage fisheries in the United States. But the Chair of the U.S. House Natural Resources Committee, Representative Hastings, is trying to weaken this legislation. The changes he proposes would foster overfishing, interfere with ocean planning efforts, and undermine existing laws, such as the National Environmental Policy Act. CLF has been strongly advocating against this "Empty Oceans Act" that would devastate New England's oceans and fisheries.

#### LOSING OUR LEDGE



#### WHAT'S AT STAKE

New Englanders love our mountains – from the Green Mountains to the Presidentials to Maine's Katahdin. But one of our region's most stunning mountain ranges lies hidden beneath the sea – Cashes Ledge.

Boasting the largest and deepest coldwater kelp forest on the Atlantic seaboard, Cashes Ledge plays host to species both common and rare, all of which rely on its mix of steep ridges and deep basins for nourishment and protection. Scientists consider it to be the best remaining example of an undisturbed ocean ecosystem in the entire Gulf of Maine.

#### **CURRENT STATUS**

This fragile and pristine habitat is currently at risk, with a new proposal on the table from the New England Fishery Management Council to open it up to harmful commercial practices such as bottom trawling and scallop dredging. Without permanent protection, Cashes Ledge – and the many diverse species that it sustains

- is at risk of being lost forever.

#### **NEXT STEPS**

CLF is committed to securing permanent protection of this important and vulnerable ecosystem. Learn more and join us at www.clf.org/cashes-ledge.

#### **FUNDING ON THE MOVE**

#### Solving New England's Transportation Puzzle





Solving New England's transportation puzzle will take investment, political will, and tenacity.

hat is the largest and fastest-growing contributor to greenhouse gas emissions? Not surprisingly, it's our cars, trucks, and buses. But that's not the only problem with the way we get around. Tailpipe pollution causes asthma and other health problems, new roads increase water pollution, and the burdens of inadequate public transit are borne disproportionately by lower-income people. To make matters worse, the system is bankrupt, with states struggling to maintain public transit infrastructure, highways, and bridges in the face of scant funding and skyrocketing costs.

Big problems, to be sure. But here's the good news: these problems, though far-reaching, have solutions. It will take investment, political will, and tenacity, but we can effect a paradigm shift in the way New England states plan and invest in our

transportation system. CLF is already working with states on policy reform to inject smarter, climate-friendly, socially just criteria into project selection. New policies and investments should reduce dependence on cars and make roadways safer for bikes and pedestrians. And public participation in decision making will ensure that the people who depend most on public transit have a place at the table.

Over the last year, many of these issues came to the fore in Massachusetts, where every driver on its highways and rider on its rails and buses has felt the effects of the state's chronic drought of transportation funding. After a year-long effort by CLF and our partners, last summer the legislature passed the historic Transportation Finance Act of 2013, which raises an average of \$600 million per year over the next five years for the state's transportation system. This infusion of funds will help extend the MBTA's Green

Line, begin the expansion of the South Coast rail line, and pay for highway and bridge repairs, among other projects.

CLF and other transportation advocates applauded the package as a good first step, but the monies still fall far short of filling the state's actual funding gap, estimated at more than \$1 billion annually. That makes the new law just the beginning of the conversation, one that CLF and our allies are already making sure stays at the top of legislative agendas by issuing a bi-annual progress report chronicling the hits and misses of the law's implementation.

CLF's work in Massachusetts is just one piece of the larger transportation puzzle in New England. We are playing a leading role in broad-based coalitions; engaging national, regional, and local experts; promoting creative solutions; and working toward a cleaner, more equitable, and just transportation system.



#### **HIGHLIGHTS**

- In Spring 2013, CLF co-sponsored the Massachusetts Electric Vehicle Roundtable, bringing together government officials, business and utility representatives, and transportation advocates. Shortly after the Roundtable, the Patrick Administration established the Massachusetts Electric Vehicle Incentive Program that provides municipalities with funding for purchasing electric vehicles and installing charging stations. CLF supports the state's initiative to push for more sustainable transportation and will continue to advocate for more change.
- In 2011, Vermont's Governor Peter Shumlin ended the plan for a massive, polluting highway project – the Circ Highway – outside of Burlington, a project that CLF had fought for years. The administration has now established a Circ Alternatives Task Force

- to implement 34 projects that provide less expensive, cleaner transportation options than the misguided Circ.
- When the draft Massachusetts Department of Transportation Capital Investment Plan was released in January of 2014, it lacked any funds for replacing MBTA buses. This was despite the fact that, by 2019, 85% of MBTA buses will have been operating beyond their recommended 12-year lifespan. Buses cover the greatest distance of any MBTA system, and they also have the highest number of riders of color compared to other MBTA services. After CLF raised its concerns related to transit reliability, social justice, and climate change, MassDOT announced that \$355 million will now be allocated to bus replacement.

#### JUSTICE FOR ALL



#### WHAT'S AT STAKE

Environmental hazards often plague lowincome and communities of color disproportionately. In some New England states, much has been done to identify these environmental justice, or EJ, issues, but in others, this unifying concept has not gained as much traction.

#### **CURRENT STATUS**

Last year, CLF undertook a detailed study of environmental justice in New Hampshire. The goal: to understand the key issues, who they impact, who is already working to address them, and where there are unmet advocacy needs. The issues identified span the state's rural and urban populations and echo those of other EJ communities – substandard housing, transportation, access to healthy food, and poor working conditions.

The report calls particular attention to child-hood lead poisoning. New Hampshire lags behind its neighbors in curbing this debilitating but preventable problem, which is widespread in the state's aging housing stock and especially acute in low-income neighborhoods.

#### **NEXT STEPS**

Even as we support efforts to make New Hampshire more effective in preventing lead poisoning, CLF hopes to catalyze a coordinated environmental justice movement in the state to bring a new lens and support to addressing these critical issues.

#### A MODEL INVESTMENT

#### Building Healthy Communities One Neighborhood at a Time



A healthy neighborhood brings lasting benefits - jobs, housing, better health and well being - to residents across income levels.

or a neighborhood to truly thrive, it needs healthy people, a healthy environment, and a healthy economy with opportunities for all. Today, record numbers of Americans suffer from chronic diseases such as diabetes and asthma, which are strongly influenced by their neighborhood and environmental conditions. At the same time, traditional sources of public funding for development are drying up, making the vision of a healthy community harder to realize.

The costs of doing nothing – soaring healthcare expenses, increased crime, and high jobless rates among them – are too high to ignore and felt most acutely in low-income neighborhoods and communities of color. Fortunately, the scale and severity of the challenge are generating

interest in pioneering solutions that harness the strengths of the health, community development, and impact-investing fields. Socially responsible investment that generates "quadruple bottom line" returns – financial, social, environmental, and health benefits – are bringing new resources to bear on these issues.

Recognizing the complex challenges of building healthy, equitable, and sustainable communities, CLF Ventures, our market-based solutions team, has partnered with the Massachusetts Housing Investment Corporation to create the Healthy Neighborhoods Equity Fund. The Fund is designed to bring new sources of capital to mixed-use, mixed-income real estate projects within walking distance of transit. Based on an assessment

conducted by CLF and the Massachusetts Department of Public Health, the Fund will screen and prioritize projects with the greatest potential to transform neighborhoods and bring lasting benefits for residents – quality housing across income levels, job opportunities, better health and well being – while also delivering attractive returns for investors.

The Fund is currently raising capital for an expanding pipeline of potential projects in selected locations throughout Massachusetts. Targeted investments can help unlock these communities' social and economic potential while improving the lives of thousands of people. CLF ultimately hopes this innovative program for revitalizing neighborhoods will become a model for similar efforts nationwide.



One-third of all assets in the US today are real estate, "and there is a huge pent-up demand for walkable urbanism... All of the growth over the next generation, if we give the market what [people] want, will be walkable urbanism."

**Christopher Leinberger**, President of LOCUS: Responsible Real Estate Developers and Investors, Nonresident Senior Fellow at Brookings Institution

#### **HIGHLIGHTS**

- For the third time in two years, CLF Ventures received an EPA National Clean Diesel Funding Assistance Grant to help support the Diesel Emissions Reduction Act. The funding will be used to install cleaner, more fuel-efficient engines in the *Spirit of Boston*, a cruising boat based in Boston Harbor. This project will help reduce emissions and fuel use, in turn providing environmental, health, and economic benefits. CLFV will also raise awareness about the benefits of these types of projects.
- In late 2013, CLFV and Wholesome Wave Foundation completed a model that determines the best locations for new food hubs in New England. Three key factors taken into consideration include supply, demand, and infrastructure. The goal is to share the model with policymakers, entrepreneurs, and

- investors to help guide region-wide food-hub placement and food-system development.
- CLFV helped a boutique investment advisory firm review possible investments in sustainable agriculture. CLFV used its experience with sustainable food systems to help identify the most promising investments, factoring in managers' experience, the business model, social impact, and potential for leading to greater change.
- CLFV was proud to join the New Economy
  Coalition, a nearly 40-member organization
  working toward a just, sustainable economy.
  CLF and CLFV are seeking opportunities to
  collaborate with other organizations within
  this coalition that are seeking positive social,
  environmental, and economic change.

#### **HEALTHY MEASURES**

THE HEALTHY NEIGHBORHOODS
EQUITY FUND WILL PRIORITIZE
DEVELOPMENT PROJECTS THAT WILL
HAVE TRANSFORMATIVE IMPACTS ON:

#### LOCAL ECONOMIES:

Walkable neighborhoods will lead the recovery of the housing market, with housing prices expected to rise by up to 5% between 2014 and 2017.<sup>(1)</sup>

#### **HEALTH CARE:**

People living in transit-oriented neighborhoods walk more. A 5% reduction in diabetes and hypertension cases – which are measurably improved by exercise and weight loss – would save almost \$25 billion annually in mediumterm healthcare costs.<sup>[2]</sup>

#### **ENVIRONMENT:**

Households well served by transit produce 78% fewer greenhouse gas emissions. More of Massachusetts' greenhouse gas emissions (38% in 2009) come from transportation than any other sector.

#### COMMUNITY:

Neighborhoods that offer moderately priced housing within walking distance of jobs and services boost economic mobility. The poorest one-fifth of American households spends 71 cents of every dollar on housing, transportation, and food.

US Conference Board
 American Journal of Public Health

#### FINANCIAL REPORT

#### A Strong Foundation





his past year was one of accomplishment for CLF, as we made significant progress in our work to create a coal-free New England, hold polluters accountable for impairing our waterways, protect our oceans, and ensure adequate funding for transportation infrastructure. The year ahead will be a critical one as we strive to not just hold the line on these successes, but to move our vital work forward in ways that will create a thriving New England for all.

Fortunately, we are in a strong position to do the work that needs to be done. This past year, revenue through programs, in particular our Enforcement Program, increased, as did giving from both foundation funders and individual donors. This strong revenue performance as well as

diligent management of costs combined to deliver a surplus. Our endowment also increased this past fiscal year, with its market value growing by 20 percent to \$10.2 million.

Of our total \$7.1 million operating budget, approximately 88 percent was allocated to program services. CLF spent 6 percent for management and administration, with another 6 percent directed toward the fundraising needed to generate current income.

Over the past year, we continued to review and refine our operations, with a goal towards strengthening CLF's health as an organization and our ability to achieve our mission. To truly succeed over the long term, we will need many more people across New England to get inspired by and to support our mission. In the year

ahead, we will continue to pursue a highly relevant and focused set of initiatives that foundation funders and individual donors value, while also working to greatly expand our visibility and reach. With the support of our members, generous donors, and dedicated volunteers, we feel confident that we are well positioned to meet our objectives, and I look forward to updating you on our progress.

Sincerely,

Eugene H. Clapp,

Treasurer, Board of Trustees

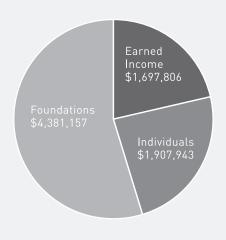
#### **USES OF OPERATING FUNDS**

Total Operating Expenses: \$7,122,766

General & Administrative \$431,363 Development \$446,048 Programs \$6,245,355

#### **SOURCES OF OPERATING FUNDS**

Total Operating Funds: \$7,986,906



#### NET ASSETS [as of July 31, 2013]

Unrestricted Net Assets:

\$3,870,871

Temporarily Restricted Net Assets:

\$4,846,533

Permanently Restricted Net Assets:

\$5,394,236

TOTAL ..... \$14,111,640

#### SUPPORTERS AND FRIENDS OF CLF

The following individuals, foundations, and organizations supported CLF during the 2013 Fiscal Year, August 1, 2012, through July 31, 2013. Their generosity and shared vision – of a healthy, thriving New England – have made CLF's work possible. We thank our invaluable members whose continuing support helps protect New England's environment. THANK YOU.

#### President's Circle: \$50,000+

Anonymous (1) Don and Linda Comb Mr. Gordon Hall III and Ms. Caroline Taft Knowlton John and Nancy Hammond

Sara Molyneaux and Donald F. Law, Jr. Mr. and Mrs. Michael B. Moskow Ms Diana F Oehrli Ms. Elizabeth B. Steele

#### Defenders: \$25,000 - \$49,999

Anonymous (1)

Richard and Nonnie Burnes Mr. Carl Ferenbach III

Ms. Sarah F. Fuller Mr. and Mrs. Horace A. Hildreth, Jr. Ted and Beedee Ladd

Dr. Richard Gilder Rockefeller Ms. Margaret E. Sheehan Mr. and Mrs. Cyrus B. Sweet III

#### Counselors: \$10,000 - \$24,999

Anonymous [1] Mr. and Mrs. John Abele

Mr. Kurt Adams Mr. and Mrs. Daniel Amory Mr. Robert W. Baker

Ms. Eleanor Briggs Ms. Linda Noelle Cabot

Mr. and Mrs. John Carter Thomas and Patience Chamberlin Mr. and Mrs. Eugene H. Clapp Mr. and Mrs. F. Whitney Hatch III

Mrs. Serena M. Hatch Barbara and Amos Hostetter Mr. Harold W. Janeway

Mr. and Mrs. Howard M. Kilguss Mr. Robert King and Ms. Anne Faulkner Mrs. Sharon H. Malt and

Mr. R. Bradford Malt Mr. and Mrs. Richard D. Parsons Mrs. Anne H. Russell Ms. Pamela M. Smith

Prof. Howard H. Stevenson Mr. and Mrs. Renke Thye Ms. Elsie P. van Buren Mr. Philip N. Warburg and Mrs. Tamar R. Warburg

#### Guardians: \$5,000 - \$9,999

Anonymous (3) Mr. and Mrs. Joseph F. Azrack

Mr. George Parkman Denny III

Dr. Michael J. Herz and Ms. Kate Josephs Mrs. Meg C. Hirshberg and Mr. Gary Hirshberg

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